

Food and Agriculture Organization of the United Nations

From silos to systems: Transforming the future of food and agriculture

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Food Systems Transformation in LMICs: Opportunities to Strengthen the Dutch contribution – 18 June 2025

Defining a systems approach to agrifood system transformation: "consider connections"

A systems approach is a way of thinking, acting and working together that considers the interconnections among components & outcomes across agrifood systems & interrelated systems. Its goal is to change how agrifood systems function to deliver multiple interconnected outcomes at scale ("transformation").

A systems approach gives decision-makers the opportunity to deliver greater impact with the same resources by intentionally making and modifying relationships across agrifood systems Core principles to guide the implementation of a systems approach **Embrace complexity:** Work with, not against, the inherent characteristics of systems

Focus on interconnections: Work to identify, make and modify key relationships

Consider multiple mandates: Work towards shared visions of interconnected agrifood system goals over time

Start from where you are: Work through strategic entry points for broader, system-wide change



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What are we transforming towards?



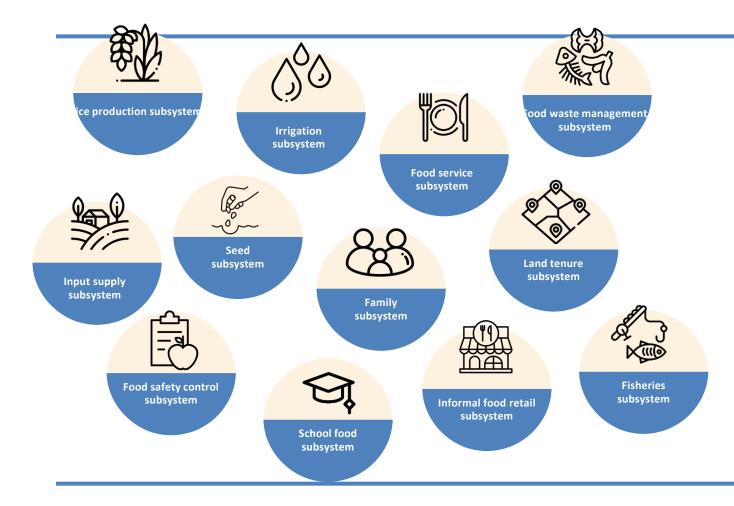
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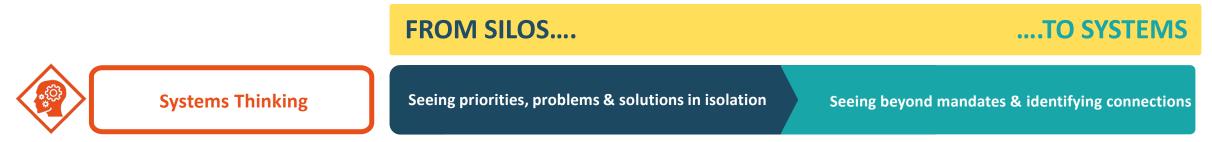
Work through 'strategic entry points' in subsystems



For example:

- Activate feedback loops that spread change
- Convert a dysfunctional into a functional subsystem
- Address blockages emerging from power relations
- Fix broken connections

	FROM SILOS	TO SYSTEMS
Systems Thinking	Seeing priorities, problems & solutions in isolation	Seeing beyond mandates & identifying connections
Systems Knowledge	Assessing problems, causes and outcomes in isolation	Co-creating knowledge on system interlinkages and outcomes
Systems Doing	Fragmented interventions	Implementing coherent, mutually reinforcing, multi- purpose actions
Systems Governance	Segmented institutions and decision-making	Leading, planning and managing power dynamics for collective action
Systems Investment	Inflexible, short-term, uncoordinated funding	Deploying coordinated, long-term, flexible resources
Systems Learning	Prescriptive action with one-time evaluations and inflexible procedures	Continuously co-learning and adapting in real-time





Mindsets that see systems

_		From siloes Seeing priorities, problems & solutions in isolation	 to systems Seeing beyond mandates &identifying interconnections
5	Key Shift 1	Seeing only one's own perspective, mandate, objectives, solutions and priorities	Bringing together different views to see interconnections, problems and solutions in new ways to craft shared visions and common solutions
	Key Shift 2	Characterizing entry points only as priority problems and solutions	Identifying strategic entry points with potential for transformative change
	Key Shift 3	Building only sector-specific technical expertise	Building capacities for systems thinking, leadership and innovation

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Implementing policies & actions that harness interconnections

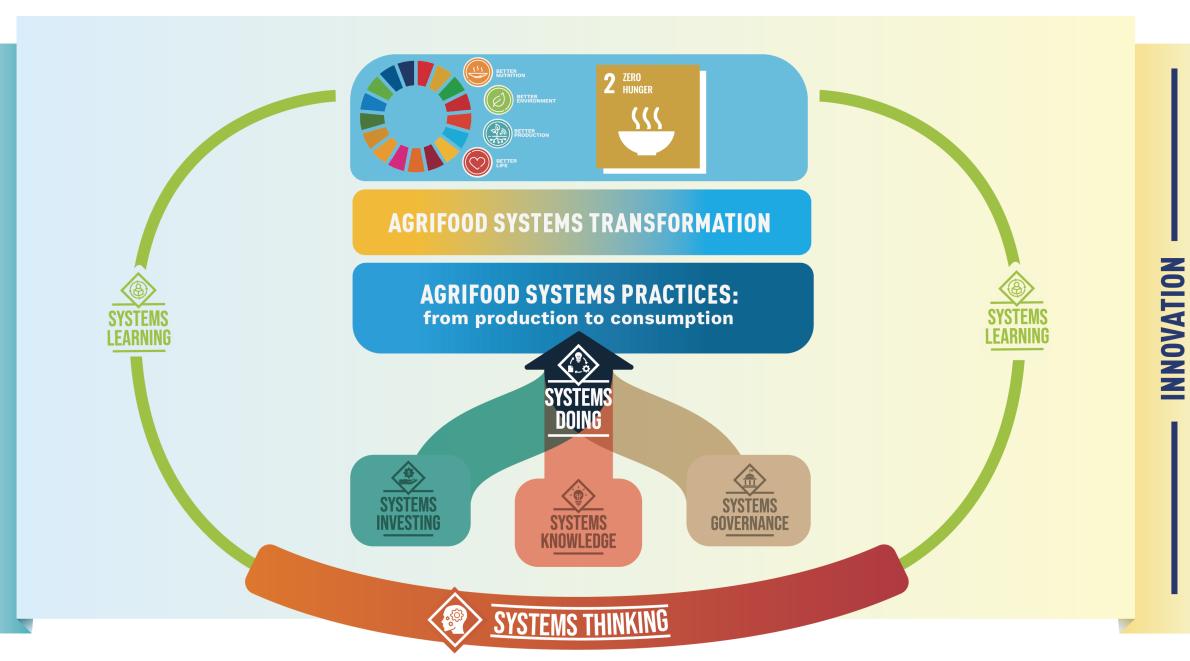


	From siloes Fragmented interventions	 to systems Implementing coherent, mutually reinforcing, multi-purpose actions
Key Shift 1	Addressing a priority problem with single silver-bullet interventions	Combining mutually-reinforcing actions for system-wide effects
Key Shift 2	Actions that consider just one objective	Implementing interventions that deliver multiple benefits
Key Shift 3	Taking actions that fly blind into trade-offs or deliberately ignore them	Actively managing and mitigating trade-offs with equity-focused innovations

	FROM SILOS	TO SYSTEMS
Systems Thinking	Seeing priorities, problems & solutions in isolation	Seeing beyond mandates & identifying connections
Systems Knowledge	Generating disjointed evidence from single disciplines and sources	Co-creating knowledge on system interlinkages and outcomes
Systems Doing	Fragmented interventions	Implementing coherent, mutually reinforcing, multi- purpose actions
Systems Governance	Segmented institutions and decision-making	Leading, planning and managing power dynamics for collective action
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AGRIFOOD SYSTEM TRANSFORMATION THROUGH A SYSTEMS APPROACH

LEADERSHIP



Thank you

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